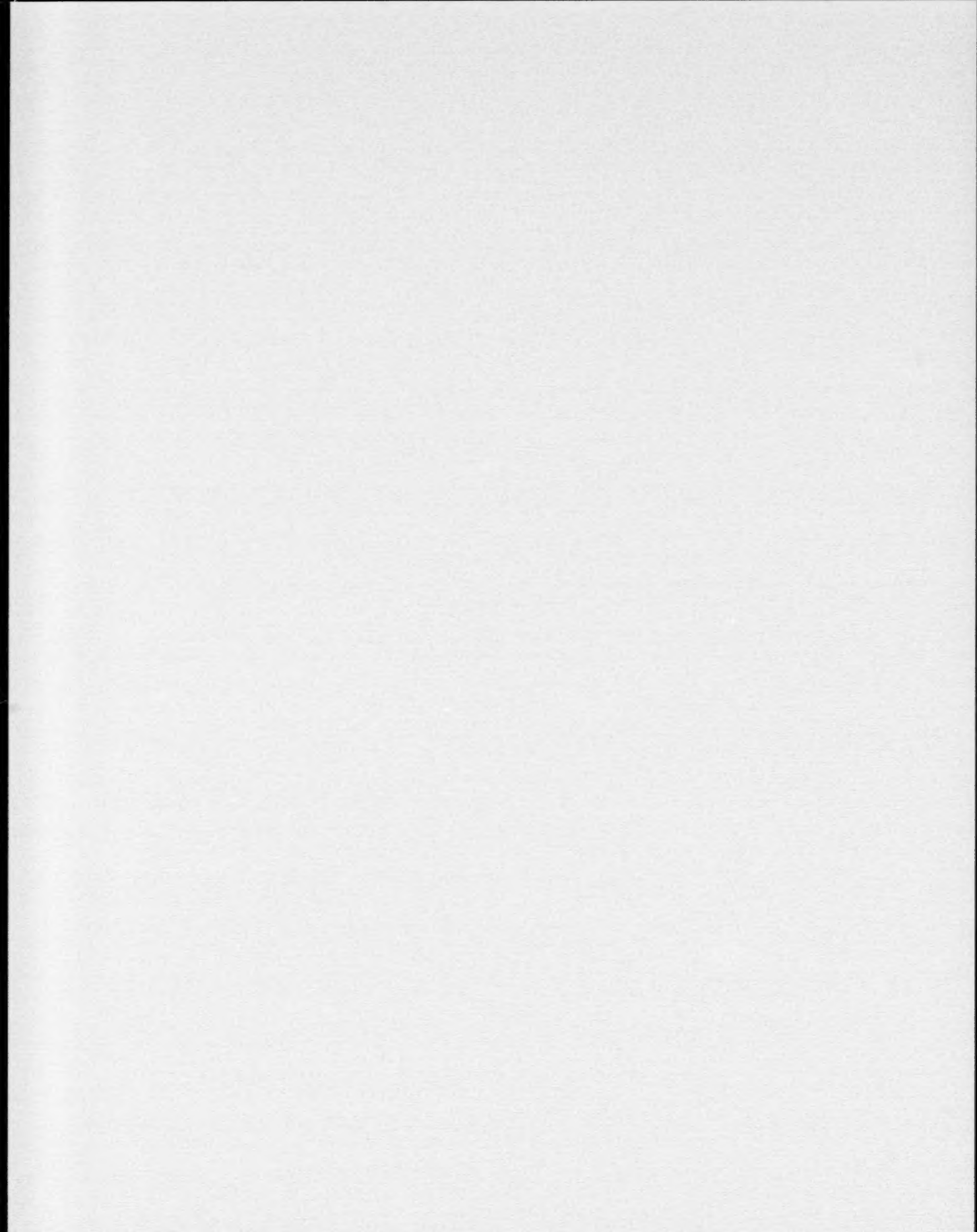


Freedom To Create. Spirit To Achieve.

# **International and Intergovernmental Relations**

**Annual Report**  
2010-2011



# International and Intergovernmental Relations

## Annual Report

2010-2011

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# Preface

The Public Accounts of Alberta are prepared in accordance with the Financial Administration Act and the Government Accountability Act. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 24 ministries.

The annual report of the Government of Alberta contains Ministers' accountability statements, the consolidated financial statements of the Province and The Measuring Up report, which compares actual performance results to desired results set out in the government's strategic plan.

**This annual report of the Ministry of International and Intergovernmental Relations contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry business plan. This Ministry annual report also includes other financial information as required by the Financial Administration Act and Government Accountability Act, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.**

The Ministry of International and Intergovernmental Relations is a single entity and does not have regulated funds, provincial agencies, or government-controlled corporations as part of its operations.

# Minister's Accountability Statement

The Ministry's annual report for the year ended March 31, 2011, was prepared under my direction in accordance with the Government Accountability Act and the government's accounting policies. All of the government's policy decisions as at June 7, 2011 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

*{Originally signed by}*

**Honourable Iris Evans**

Minister of International and Intergovernmental Relations

## Message from the Minister



It is my pleasure to present the Ministry's annual report, which highlights the department's excellent work and accomplishments in 2010-2011.

Over the past year, International and Intergovernmental Relations (IIR) took a lead role promoting Alberta's interests within Canada and across the globe. Guided by our new international strategy, IIR reinforced to key stakeholders and political leaders that Alberta is a safe, secure and responsible provider of energy and a great place to live, work and invest.

With greater national and international spotlight on Alberta's energy resources, the Ministry expanded our ongoing advocacy work across Europe and the U.S. This included outreach in the United Kingdom and Brussels as well as continued participation in U.S. forums such as the Western Governors' Association and the Council of State Governments. In 2010, Alberta was pleased to host the very successful Pacific Northwest Economic Region annual meeting in Calgary.

Our Ministry understands the importance of taking Alberta's story to the world and also welcoming the world to Alberta. Last year IIR welcomed more than 40 visiting delegations from across the globe and coordinated 21 international missions that focused on trade and investment in key markets including China, India and the Middle East.

Market diversification is a priority for Alberta and was supported by the introduction of Bill 1, the *Asia Advisory Council Act*, which focuses new energy and expertise on the growing economies of Asia by forming a provincial council of trade and business experts. We also continued working diligently on the Canada-European Union Comprehensive Economic and Trade Agreement negotiations, ensuring Alberta's voice is heard at the negotiation table.

One of our biggest achievements within Confederation was the signing of the groundbreaking New West Partnership (NWP) with British Columbia and Saskatchewan at a Joint Cabinet Meeting in April 2010. The NWP creates Canada's largest interprovincial free trade zone and creates a platform for the provinces to work together on innovation, procurement and international cooperation. The agreement is already proving successful with the provinces opening a joint trade and investment office in Shanghai, China.

The Ministry played a key role in protecting Alberta's interests domestically, including challenging and winning Ontario's trade restrictions that prohibited certain Alberta manufactured dairy products from being sold in that province. IIR also worked with other government departments to support Alberta's reference case, challenging the federal government's push for a national securities regulator.

The Ministry also helped coordinate Alberta's participation in the Western Premiers' Conference and the Council of the Federation meeting.

As we move forward, I am confident that IIR will continue to play a key role on behalf of all Albertans, helping to ensure the province remains a leader within Canada and around the globe.

*{Originally signed by}*

**Iris Evans**  
Minister

# Management's Responsibility for Reporting

The executives within the Ministry have the primary responsibility and accountability for the Ministry. Collectively, the executives ensure the Ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and strategic plan, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Minister of International and Intergovernmental Relations. Under the direction of the Minister, I oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgements. The financial statements are prepared in accordance with Canadian public sector accounting standards. The performance measures<sup>1</sup> are prepared in accordance with the following criteria:

- Reliability – Information agrees with the underlying data and the sources used to prepare it.
- Understandability and Comparability – Current results are presented clearly in accordance with the stated methodology and are comparable with previous results.
- Completeness – Performance measures and targets match those included in Budget 2010.

As Deputy Minister, in addition to program responsibilities, I am responsible for the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, the President of Treasury Board, the Minister of Finance and Enterprise and the Minister of International and Intergovernmental Relations information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the *Government Accountability Act*.

In fulfilling my responsibilities for the Ministry, I have relied, as necessary, on the executives within the Ministry.

*{Originally signed by}*

**Paul Whittaker**

Deputy Minister

International and Intergovernmental Relations

June 7, 2011

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<sup>1</sup> New goals were introduced in the Ministry's 2010-13 Business Plan. As such, performance measures were under development and IIR has no performance measure results to report in the 2010-11 Annual Report.



# RESULTS ANALYSIS





## **Ministry Overview**

### **Vision**

*A strong and prosperous Alberta showing leadership within Canada and throughout the world.*

### **Mission**

*Advance Alberta's interests by leading government-wide strategies that capitalize on Alberta's regional, national, and global relationships and opportunities.*

### **International Relations**

The Ministry works with other Alberta ministries to advance and develop Alberta's strategic international interests and relationships and to facilitate trade promotion and investment attraction in targeted international markets. The Ministry is responsible for advocating Alberta's interests within Canadian foreign policy, building and maintaining key alliances, and identifying strategic growth opportunities for Alberta industry through international partnerships.

The Ministry also manages Alberta's 10 international offices located in Beijing, Hong Kong, Shanghai, Taipei, Tokyo, Seoul, Mexico City, Munich, London, and Washington, D.C. The international offices are responsible for trade promotion, investment attraction, environmental and energy advocacy, and other international relations interests in their respective geographic regions. While all offices are responsible for these activities, each office's mandate has been tailored to meet the opportunities and Alberta's priorities within the region. For example, the Alberta Washington Office focuses on advancing Alberta's policy interests in the U.S., and the Alberta United Kingdom Office has seen its mandate expand to include an increased focus on advocacy, while the other international offices have more of a trade and investment focus. An overview of the work of the international offices can be found in the annual Alberta International Offices Activity Report at <http://www.international.alberta.ca>.

### **Intergovernmental Relations**

The Ministry works with other Alberta ministries to ensure a coordinated provincial approach to intergovernmental relations, representing Alberta's interests in the Canadian federation. Areas of responsibility include:

- Advancing Alberta's interests at meetings of First Ministers, the Council of the Federation, Western Premiers, and the Alberta, Saskatchewan, and British Columbia Cabinets; and
- Coordinating Alberta's overall international and domestic trade policy; fiscal, social, economic and resource policies; and other interprovincial and federal-provincial issues, including national unity.

## **Goals**

*Goal One:* Albertans compete successfully in Canada and globally

*Goal Two:* Alberta is a leader in building key relationships

*Goal Three:* Alberta's interests are coordinated and advanced

The above goals were introduced in the Ministry's 2010-13 Business Plan. As such, performance measures for all three goals were under development and IIR has no performance results to report in the 2010-11 Annual Report.

For more information about IIR visit the Ministry website at <http://www.international.alberta.ca>.

## Discussion and Analysis of Results

### Goal One: Albertans compete successfully in Canada and globally

2010-11 remained a year of economic recovery for Alberta. To aid in this recovery, IIR worked on behalf of Albertans to enhance Alberta's national and international presence in areas such as trade promotion, investment attraction and intergovernmental relations. The Ministry focused on increasing opportunities for Albertans through the negotiation, implementation and management of trade agreements that promote the free flow of goods, services, people, and investment within Canada and internationally. IIR also worked with other Alberta ministries to increase exports and attract investment, and to coordinate international missions that promoted opportunities available in Alberta.

Specific accomplishments in 2010-11 included:

- 1) Negotiated the New West Partnership Agreement (NWP)
- 2) Launched the Shanghai-based Western Canada Trade and Investment Office
- 3) Challenged Ontario's trade restrictions of Alberta dairy-edible oil blend products
- 4) Participated in the Canada-EU trade negotiations
- 5) Organized Premier, Minister and other missions
- 6) Organized events and missions to promote trade and attract investment

#### 1) Negotiated the New West Partnership Agreement (NWP)

IIR successfully negotiated the expansion of the groundbreaking Alberta-British Columbia Trade, Investment and Labour Mobility Agreement (TILMA) to include Saskatchewan. The New West Partnership Agreement (NWP) came into force July 1, 2010. The NWP will extend the benefits of labour mobility, business registration, investment and regulatory harmonization across the three most western provinces. The NWP will establish these provinces as an internationally important economic bloc, improving the competitiveness of western businesses and achieving more effective and efficient service delivery to residents of Western Canada. Cabinet members from all three provinces met in Regina on April 30, 2010 to finalize the NWP. The NWP contains four specific schedules:

- The NWP Trade Agreement (which expands the free trade zone created by TILMA to include Saskatchewan);
- An agreement on cooperative international marketing, including the establishment of a joint international office in Shanghai;
- An agreement to build the capacity for innovation in the three provinces through information sharing and the coordination of innovation activities; and
- An agreement committing the three governments to streamline their procurement practices and explore the opportunities for collaboration on joint procurement initiatives.



As part of the transition from TILMA to NWP, the Ministry developed Bill 18: *Government Organization Amendment Act 2010*. This legislation, which was required for Alberta to fully implement its obligations under the NWP Trade Agreement and to carry over its obligations with British Columbia under the former TILMA, was successfully passed in the Legislative Assembly in November 2010.

Alberta's interests were addressed and reflected in the new trilateral agreement through the cross-ministry coordinating committee on internal trade, chaired by IIR. Work continues between IIR and several Alberta ministries including Transportation, Service Alberta, Finance and Enterprise, Agriculture and Rural Development, Environment and Municipal Affairs to fully implement Alberta's commitments, particularly in the area of regulatory reconciliation across the three provinces. The Agreement will be fully implemented by July 1, 2013.

## **2) Launched the Shanghai-based Western Canada Trade and Investment Office**

On May 16, 2010, the Premiers of Alberta, British Columbia and Saskatchewan launched the Shanghai-based Western Canada Trade and Investment Office, the first joint international office for the three provinces. The office is a collaborative initiative under the NWP that sees the three provinces sharing space and resources to promote their commercial interests in the Shanghai region. The office was opened during the joint Alberta-British Columbia-Saskatchewan Premiers' mission to China and Japan from May 12 to 22, 2010.

## **3) Challenged Ontario's trade restrictions of Alberta dairy-edible oil blend products**

Alberta was successful in its challenge of Ontario's trade restrictions that prohibited the sale – in that province – of dairy-edible oil blend products manufactured in Alberta. The Agreement on Internal Trade (AIT) panel found in Alberta's favour. The panel directed Ontario to repeal the restrictions by February 1, 2011 to allow dairy-edible oil blend products to be sold and compete with dairy products. Ontario complied by the deadline and now Alberta oil-seed producers have unimpeded access to Canada's largest provincial consumer market.

## **4) Participated in the Canada-European Union (EU) trade negotiations**

Alberta was an active participant in the Canada-EU Comprehensive Economic and Trade Agreement (CETA) negotiations. IIR attended negotiating rounds and engaged in discussions with the federal government and other provinces and territories to develop the Canadian negotiating position in areas of provincial jurisdictional responsibility and economic interest. The Ministry coordinated the development of Alberta positions within the Government of Alberta through cross-ministry and sub-sector working groups, represented Alberta in bilateral and federal-provincial-territorial meetings, and participated in negotiating rounds in April, July and October 2010 and January 2011.



### **5) Organized Premier, Minister and other missions**

The Ministry provided leadership and coordination for missions undertaken by the Premier and the Minister, and provided advice to other ministries on their ministerial missions. In 2010-11, Premier Stelmach undertook three missions to promote Alberta as an environmentally responsible, global energy centre offering excellent opportunities for investment and trade. The Minister of IIR undertook nine missions in 2010-11 as part of efforts to advance Alberta's trade, investment and intergovernmental interests internationally.

The Ministry also coordinated Alberta's participation at annual meetings of U.S. bilateral councils and multilateral organizations. During 2010-11, Alberta strengthened its relationship and advocated its economic priorities to the U.S. by participating in these meetings.

Detailed mission and expense reports are available on the Ministry website at <http://www.international.alberta.ca>.

#### **Premier's Missions**

##### ***Mission to Chicago, Illinois and Washington, D.C. – May 2010***

The Premier highlighted Alberta's bio-industry competitiveness at the 2010 BIO International Convention, the largest global event for biotech, and took the opportunity to meet with the Governor of Illinois and Alberta's top energy customers. In Washington, D.C., the Premier's program focused on energy and included meetings with a number of high level advisors and decision-makers.

##### ***Mission to China and Japan – May 2010***

The Premier, along with the Premiers of British Columbia and Saskatchewan, led a joint trade mission to China and Japan to promote trade and investment activities between Western Canada and Asia. This was the first joint mission since the three provinces signed the New West Partnership in April 2010.

##### ***Mission to India – November 2010***

The Premier undertook a mission to India to bolster trade and investment ties with one of the world's fastest growing economies and spoke at the 9th International Petrotech 2010 Oil and Gas Conference in New Delhi.

#### **Minister's Missions**

##### ***Mission to Broomfield, Colorado – April 2010***

The Minister, along with Len Mitzel, MLA for Cypress-Medicine Hat and Alberta's representative on the Ports-to-Plains Alliance, participated in the 2010 Ports-to-Plains Alliance Energy Summit in Broomfield, Colorado.

##### ***Mission to Belgium and the United Kingdom – April 2010***

The Minister travelled to Belgium and the United Kingdom for meetings with investors, European politicians, and key senior staff of the European Commission.

***Mission to Whitefish, Montana – June 2010***

The Minister, on behalf of the Premier, represented Alberta at the 2010 Western Governors' Association (WGA) meeting in Montana.

***Mission to Denver, Colorado – July 2010***

The Minister addressed oil and gas executives at the 22nd Annual Rocky Mountain Energy Epicenter event in Denver, Colorado.

***Mission to Sun Valley, Idaho (September 11-14, 2010) and White Sulphur Springs, West Virginia (September 15-17, 2010)***

The Minister, along with Ty Lund, MLA for Rocky Mountain House and Alberta's representative to the Council of State Governments-WEST (CSG-WEST), participated in the 2010 CSG-WEST Annual Meeting in Idaho. They updated key U.S. legislators on how Alberta is moving forward in developing a secure, safe and reliable energy supply. The Minister also represented Alberta at the 50th anniversary meeting of the Southern States Energy Board (SSEB) in West Virginia.

***Mission to Korea and Japan – November 2010***

The Minister undertook a mission to Korea and Japan to provide government and industry with an update on Alberta's clean energy story. In Korea, the Minister signed an agreement to encourage economic cooperation in the energy sector. Other highlights included participation in the Hokkaido Regional Leaders Forum and the 30th anniversary celebration of the Alberta-Hokkaido twinning relationship in Sapporo, Japan; a speaking engagement at the Meiji University; and a 40th anniversary event for the Alberta-Japan office in Tokyo, Japan.

***Mission to Washington, D.C. – December 2010***

The Minister participated in transitional meetings in the U.S. capital and took the opportunity to meet with nine U.S. governors-elect and one sitting governor to apprise them of Alberta's continued commitment and capacity to serve as a secure, reliable and environmentally responsible supplier of energy to the U.S.

***Mission to Thailand, the Middle East and the United Kingdom – January 2011***

The Minister undertook a mission to Thailand (Bangkok), the Middle East (United Arab Emirates, Kuwait and Qatar) and the United Kingdom (London) building on previous trade missions to these regions by the Premier and other Alberta Ministers. The Minister promoted trade and investment opportunities with potential consumers, investors and industry leaders, while showcasing Alberta's leadership on resource development, clean energy technologies and innovation.

***Mission to Washington, D.C. – February 2011***

Building on the December 2010 mission, the Minister continued to promote Alberta's interests in meetings with governors and Canada's Ambassador to the U.S. in Washington, D.C. The mission coincided with the National Governors' Association Winter Meeting, which the Minister attended on behalf of the Alberta government.

## **Other Missions**

### ***Mission to Washington, D.C. – April 2010***

Minister of Aboriginal Relations, Len Webber; Diana McQueen, MLA for Drayton Valley-Calmar and Parliamentary Assistant for Energy; Kyle Fawcett, MLA for Calgary-North Hill; and Richard Marz, MLA for Olds-Didsbury-Three Hills, participated in a number of events and advocacy activities in the U.S. capital region. Each official completed the Legislative Energy Horizon Institute certificate program. The Minister of Aboriginal Relations began the course in his previous role as Parliamentary Assistant in Energy.

### ***Mission to Washington, D.C. – April 2010***

Len Mitzel, MLA for Cypress-Medicine Hat and Alberta's representative to the Ports-to-Plains (PTP) Trade Corridor Alliance, promoted Alberta's competitiveness with a focus on energy security, agriculture and transportation at PTP meetings in Washington, D.C. that included meetings with Members of Congress from the PTP region.

### ***Mission to Calgary, Alberta – July 2010***

The Pacific Northwest Economic Region (PNWER) 20th Annual Summit, held in Calgary, Alberta, provided an opportunity for legislators, business leaders and policy experts to explore key issues such as energy, environment and related topics of climate change, agriculture and trade. Both the Premier and Minister of IIR were featured speakers at the event, which culminated in an oil sands site visit for U.S. state officials with energy responsibilities.

### ***Mission to Rapid City, South Dakota – September 2010***

Len Mitzel, MLA for Cypress-Medicine Hat and Alberta's representative to the Ports-to-Plains Trade Corridor Alliance (PTP), participated in the 2010 PTP annual meeting in Rapid City, South Dakota and spoke about agricultural transportation.

### ***Mission to Washington, D.C. – September 2010***

Len Mitzel, MLA for Cypress-Medicine Hat, represented Alberta at the Canadian/American Border Trade Alliance (Can/Am BTA) meeting in Washington, D.C., reinforcing Alberta-U.S. ties and promoting effective and efficient border management.

### ***Mission to Stevenson, Washington – November 2010***

Minister of Alberta Sustainable Resource Development, Mel Knight; George Groeneveld, MLA for Highwood and chair of the Alberta Delegate Council to PNWER; and Alana DeLong, MLA for Calgary-Bow, represented Alberta at the PNWER Economic Leadership Forum in Stevenson, Washington.

### ***Mission to Barrow, Alaska – December 2010***

Ray Prins, MLA for Lacombe-Ponoka and co-chair for the Petrochemical/Chemical Task Team of the Alberta Competitiveness Council, represented Alberta at the PNWER Arctic Caucus Leadership Forum in Barrow, Alaska.

***Mission to Olympia, Washington – January 2011***

Minister of Alberta Sustainable Resource Development, Mel Knight — who assumed the PNWER presidency in July 2010 — and George Groeneveld, MLA for Highwood and chair of the Alberta Delegate Council to PNWER, represented Alberta at PNWER meetings with Washington state legislators and senior administration officials.

***Mission to Salem, Oregon – February 2011***

George Groeneveld, MLA for Highwood and chair of the Alberta Delegate Council to PNWER, participated in a series of PNWER meetings with Oregon state legislators focused on trade, transportation and energy issues.

**6) Organized events and missions to promote trade and attract investment**

The Ministry collaborated with partners to organize and deliver several events and missions to promote trade and attract investment. These events assisted Alberta businesses to develop relationships with potential investors, partners and customers. Efforts were also made to promote Alberta to targeted companies within priority sectors and to capital investors as an attractive destination for foreign direct investment.

Key results for 2010-11 included:

***Alberta Economic Developers Association 2010 AGM and Conference, Kananaskis, Alberta – April 2010***

Established new relationships and networks with Alberta economic development and business partners and identified economic development priorities, opportunities and intelligence from rural communities.

***International ICT Expo, Hong Kong, China – April 2010***

Led nine Alberta companies to participate in this event. Alberta Information and Communications Technology (ICT) expertise was showcased through product and service demonstrations, business forums and matchmaking events.

***Alberta Green Building Technologies Symposium, Edmonton and Calgary, Alberta – May 2010***

Organized participation in this symposium, which targeted innovations and advanced technologies related to the sustainable green building products sector.

***Offshore Technology Conference, Houston, Texas – May 2010***

Led over 40 companies to participate in the Alberta pavilion at the largest oil and gas exhibition and conference in the world, attracting top level oil and gas executives from all of Alberta's priority international markets.

***The World Congress on Industrial Biotechnology and Bioprocessing, Washington, D.C. – June 2010***

Assisted in the development of a plenary session that positioned Alberta as a logical and highly attractive investment destination at the world's leading industrial biotechnology event. This event serves as a forum for business leaders, investors and policy makers in bio-fuels, bio-based products and renewable chemicals. Participation provided a networking opportunity with venture capital investors, American bio-fuel companies and other industry representatives.



***Global Petroleum Show, Calgary, Alberta – June 2010***

Organized the Alberta International House with participation from 10 international partners and eight Alberta industry associations at the largest on-shore oil and gas exhibition and conference.

***Computex, Taipei, Taiwan – June 2010***

Led four Alberta companies to participate in the largest computer trade exhibit in Asia. Alberta ICT expertise was showcased through panel displays and product and service demonstrations. One-on-one matchmaking events were arranged for Alberta participants with Taiwan industry.

***Farnborough International Air Show, Farnborough, United Kingdom – July 2010***

Ten aerospace and defence organizations were represented and featured under the Canada West Aerospace and Defence Industries Association exhibit in the Canadian Pavilion at one of the world's largest international air shows. Organizations benefited from networking events, company/market intelligence reports, industry briefings and presentation opportunities.

***Gamescom, Cologne, Germany – August 2010***

Led nine Alberta companies to participate in the world's largest trade fair for interactive games and entertainment. Participation was jointly organized with British Columbia, Ontario, Quebec and the Department of Foreign Affairs and International Trade (DFAIT).

***Association for Unmanned Vehicle Systems International, Denver, Colorado – August 2010***

Led over 30 Alberta companies and organizations to the world's largest symposium and exposition on unmanned vehicle systems. Organizations benefited from participating in an Alberta showcase, industry matchmaking and networking events plus industry meetings, company introductions and presentations.

***Mexico Expetro Oil and Gas Show, Mexico City, Mexico – August 2010***

Led eight Alberta companies (most of which are engaged in enhanced oil recovery technologies), in collaboration with Export Development Canada and DFAIT to this event to participate in the Alberta Pavilion and one-on-one meetings.

***IFAT International Trade Fair for Water, Sewage, Refuse and Recycling, Munich, Germany – September 2010***

Led 10 Alberta companies to one of the world's largest environment sector event. Alberta companies showcased their products, held a number of one-on-one meetings with top level representatives from the world's leading companies and participated in Canadian matchmaking events.

***China International Heavy Oil Symposium, Liaohe, China – September 2010***

Led 10 Alberta companies to participate in this conference and showcase Alberta technical expertise in heavy oil production and processing. IIR facilitated onsite meetings and coordinated business exchanges.

***Rio Oil and Gas Expo and Conference 2010, Rio de Janeiro, Brazil – September 2010***

Organized an Alberta/Canada oil and gas presence at the leading oil and gas industry event in Latin America. In collaboration with the Consulate General of Canada in Rio, Export Development Canada and Industry Canada, Alberta companies showcased their products and services in the Canada Pavilion and networked with Brazil's oil and gas industry.



***Aviation Alberta Conference and Trade Show, Kananaskis, Alberta – October 2010***

Presented the Alberta Aerospace and Defense Strategy and acquired market intelligence on new developments and future procurement programs from the commercial aerospace and defence sector, including major Crown projects that could create industrial regional benefit prospects for Alberta. Participation provided opportunities to establish new relationships and maintain existing contacts with major Canadian, U.S. and U.K. companies, key government and defence officials.

***Colombia Oil and Gas Show, Cartagena and Bogota, Colombia – November 2010***

Led 12 Alberta service and equipment companies to participate in the Alberta Pavilion and one-on-one meetings.

***Petrotech Exhibition and Conference 2010, New Delhi, India – November 2010***

The Premier led a 22-company Alberta delegation to the largest oil and gas event in Southeast Asia, with senior oil and gas executives from around the world participating. Fourteen of the Alberta companies participated in the Alberta Pavilion.

***Abu Dhabi International Petroleum Exhibition and Conference, Abu Dhabi, UAE – November 2010***

Thirty-two Alberta companies participated in the exhibition showcasing a wide variety of products and services at the largest oil and gas event in the Middle East.

***Medica, Dusseldorf, Germany – November 2010***

Led eight Alberta health technology and medical device companies to participate in the world's largest event for the health sector. Alberta companies exhibited their products within the Canada Pavilion or jointly with partners and participated in the Canadian and other matchmaking and networking events.

***Greenbuild, Chicago, Illinois – November 2010***

Led 35 Alberta companies and organizations in collaboration with the Canada Green Building Council-Alberta Chapter and the Canadian Consulate in Chicago to participate in the Alberta Associate Exhibitor program at the world's largest business development event in the sustainable building industry. In addition to the Alberta showcase, participants had an opportunity to acquire market intelligence, benefit from business introductions, and attend a Canadian business matchmaking event.

***Unmanned Systems Canada, Montreal, Quebec – November 2010***

Supported a delegation of Alberta companies/organizations attending this international conference to discuss unmanned vehicle system technologies, research and development, military/commercial applications, standards and regulations. Participants had an opportunity to acquire market intelligence and benefit from business introductions.

***Hong Kong International Medical Devices and Supplies Fair, Hong Kong and Mediphar, Taipei – November 2010***

Led six Alberta companies and industry association to participate in this event. Alberta life sciences expertise was showcased through panel displays, product and service demonstrations, business seminars and matchmaking events.

***Pollutec, Lyon, France – November - December 2010***

Four Alberta companies participated in this exhibition showcasing a wide variety of products and services at one of the largest environmental technology events in Europe.

***International Builders Show, Orlando, Florida – January 2011***

Led 50 Alberta organizations to explore new U.S. export opportunities in collaboration with the Canada Green Building Council-Alberta Chapter and the Canadian Consulate in Miami. Alberta companies participated in the Alberta Associate Exhibitor program and benefited from a building products display in the Canada Pavilion, business introductions, one-on-one meetings, media interviews, market intelligence briefings, and a Canada business networking event headlined by the Canadian Minister of International Trade.

***Mobile World Congress, Barcelona, Spain – February 2011***

Led a delegation of eight Alberta companies with 17 representatives to the world's largest event for the wireless sector. Alberta companies showcased their products, held a number of one-on-one meetings with top level representatives from the world's leading companies and participated in Canadian matchmaking events. Participation was organized in partnership with Ontario and DFAIT.

***Australasian Oil and Gas Exhibition and Conference, Perth, Australia – February 2011***

Led 12 Alberta companies to the largest annual exhibition of its kind in Australasia to meet service providers, engineers, technical professionals and suppliers.

***CeBIT, Hanover, Germany – March 2011***

Led a delegation of seven Alberta representatives to the world's foremost trade show for digital industry. Participation in CeBIT enabled Alberta companies to promote their products and identify potential business partners. Participation was organized in partnership with British Columbia and Ontario.

***Ecobuild, London, England – March 2011***

Led six Alberta organizations to participate in an Alberta booth under the Canadian Pavilion at the largest green building event in Europe. Networking events, advertising and presentation/site visit opportunities supported Alberta's efforts to showcase Alberta as a supplier source and investment destination.

***China International Petroleum and Petrochemical Technology and Equipment Exhibition (CIPPE), Beijing, China – March 2011***

Led 10 Alberta companies and organizations to participate in the Canada Pavilion at CIPPE, the largest petroleum show in Asia and one of the world's top three petroleum exhibitions, showcasing the latest oil and gas technology, products and equipment.

## Goal Two: Alberta is a leader in building key relationships

Building and fostering key strategic and economic relationships is critical for the long-term success of Alberta. IIR continued to develop cooperative, collaborative approaches on issues of mutual importance with its partners and clients within Canada and internationally to address challenges and to grow opportunities. For example, the Ministry led the signing of the New West Partnership to further opportunities with Western Canadian trading partners.

Other activities the Ministry undertook in 2010-11 to build key relationships included:

- 1) Introduced Bill 1, *Asia Advisory Council Act*
- 2) Demonstrated that Alberta is a secure, reliable and responsible energy provider
- 3) Coordinated incoming visits
- 4) Supported twinning relationships
- 5) Built industry and government partnerships

### 1) Introduced Bill 1, *Asia Advisory Council Act*

Bill 1, the *Asia Advisory Council Act*, was introduced in the Legislative Assembly of Alberta by the Premier on February 22, 2011, the first day of spring session. Under the terms of the Bill, the government will establish a 10-person Council of experts, which will advise and make recommendations on how to increase trade and improve transportation and infrastructure linkages to Asia.

Members will represent a cross-section of organizations and interests, including business, cultural and academic communities and will have a keen understanding of Alberta priorities, as well as insights and expertise in Asia. The council will help inform and advise on strategic priorities and how to best tap into the tremendous opportunities available throughout the region.

### 2) Demonstrated that Alberta is a secure, reliable and responsible energy provider

Working with the ministries of Energy and Environment, IIR planned and led an oil sands mission to southern Ontario in September 2010. Ministers participated in a clean technology forum, media opportunities and local community events in several cities throughout southern Ontario. Participants included three Ministers, several senior industry representatives and government officials. The mission provided a valuable opportunity to clear up misconceptions surrounding oil sands development and speak directly to important decision-makers in Ontario.

In addition to the mission to Ontario, the Ministry continued to build international understanding of Alberta as a secure, reliable and responsible developer and supplier of energy. Briefings on Alberta's energy and environment policies and strategies featured prominently in presentations developed for outgoing missions and incoming VIP delegations of diplomats, elected officials, government and agency administrators, and representatives of non-governmental organizations from various countries. Key initiatives in 2010-11 included:

- September 2010: Oil sands briefing and tour by White House officials responsible for energy and environment issues;
- September 2010: U.S. Senators Graham, Hagan and Chambliss visit to Alberta for oil sands briefing and tour;
- September 2010: Premier's meeting with U.S. House of Representatives Speaker, Nancy Pelosi in Ottawa;
- October 2010: Briefing sessions and oil sands site tours by German Federal and State Parliamentarians;
- October 2010: Oil sands briefing and tour by David Goldwyn, Special Envoy and Coordinator for International Energy Affairs, U.S. State Department; and
- November 2010: Briefing sessions and oil sands site tours by Members of the European Parliament.

### **3) Coordinated incoming visits**

IIR worked with other Alberta ministries to coordinate numerous incoming visits by diplomats, elected representatives and officials from various regions to showcase Alberta's strengths. The Ministry developed and coordinated 44 programs for incoming international visitors to Alberta, including the following notable visits:

- June 2010: His Excellency Dr. Mohammed Bin Saleh Al-Sada, Minister of Energy and Industry Affairs, State of Qatar;
- June 2010: The Honorable Jitin Prasada, Minister of State for Petroleum and Natural Gas, Government of India, Republic of India;
- September 2010: U.S. Senators Graham, Hagan and Chambliss;
- September 2010: White House Officials;
- September 2010: Ms. Yongfeng Liu, Consul General of the People's Republic of China;
- October 2010: German Federal and State Parliamentarians;
- November 2010: Members of the European Parliament; and
- December 2010: His Excellency Kaoru Ishikawa, Ambassador of Japan to Canada.



#### 4) Supported twinning relationships

The Ministry worked with other Alberta ministries and stakeholders to provide leadership and coordination on several of Alberta's twinning relationships with the aim of enhancing government-to-government relations.

During the year, the Ministry hosted several delegations from Alberta's sister provinces/states/prefectures which provided opportunities to share experiences with one another on a range of topics:

- June 2010: Delegation led by Governor Mykhaylo Vyshyvanyuk of Ivano-Frankivsk Oblast, Ukraine;
- July 2010: Delegation led by Vice Governor Osamu Takai from the prefecture of Hokkaido, Japan to celebrate the 30th anniversary of the sister province relationship; and
- October 2010: Governor Dmitry Kobylkin of Yamal-Nenets Autonomous Okrug, Russia.

#### 5) Built industry government partnerships

The Ministry partnered with the Canadian government, other provincial governments, foreign government agencies, international financial institutions, and industry associations to assist Alberta companies in building trade relations and to attract investment to Alberta. Key results for the year included:

- June 2010: Asian Clean Energy Forum, Manila, Philippines – IIR worked with Saskatchewan Trade and Export Partnership (STEP) and the Embassy of Canada in the Philippines to organize a mission of 10 participants to the forum which included a showcase of renewable energy projects that included an example from Alberta.
- October 2010: The Korea Canada Energy Forum, Calgary, Alberta – IIR provided assistance in organizing this forum jointly with the Korean Embassy based in Ottawa, to promote investment, trade, and research and development collaboration between Korea and Alberta in the energy sectors. The event also enhanced mutual understanding of the energy industries and regulatory frameworks.
- October 2010: Private Sector Liaison Officer Energy Mission, Washington, D.C. and New York – IIR worked with the Greater Houston Partnership, Midwest Global Alliance and the Milan Chamber of Commerce to organize a multi-country mission to the World Bank, United Nations and other international financial institutions. Ninety-one participants attended from 13 countries with the largest delegation from Canada and, in particular, Alberta.
- February 2011: Multi-Sectoral Mission to the World Bank and Inter-American Development Bank, Washington, D.C. – IIR worked with Saskatchewan Trade and Export Partnership (STEP), Business Nova Scotia and the Embassy of Canada to organize a multi-sectoral mission in the environmental, agricultural and education sector. Ten of the total 41 participants in the mission were from Alberta.



- March 2011: The Sino-Canada Energy Cooperation Workshop, Beijing, China – IIR organized the 2nd annual Sino-Canada Energy Cooperation Workshop, along with the China National Petroleum Corporation (CNPC)-Alberta Petroleum Centre, which provided an opportunity for senior energy executives from both China and Canada to exchange information and explore commercial opportunities.
- March 2011: The World Heavy Oil Congress, Edmonton, Alberta – IIR coordinated the Alberta government presence at the Congress, the premier forum for business and technical leadership for the development of heavy oil around the world. In collaboration with several other ministries, IIR developed a value-added program for international delegates in an effort to enhance trade and investment attraction initiatives. A VIP networking reception brought together international decision-makers with Alberta companies looking to export products and services.
- March 2011: The Inter-American Development Bank (IDB) and Inter-American Investment Corporation (IIC) Annual Meetings, Calgary, Alberta – IIR worked with federal, provincial and municipal partners to strategize, plan and stage the IDB and IIC annual meetings. These meetings are a main forum for discussion of political, economic and social development in Latin America and the Caribbean. This was the first time since 1990 that a Canadian city hosted this prestigious international financial forum.

## Goal Three: Alberta's interests are coordinated and advanced

Alberta takes pride in its ability to effectively promote its interests and priorities nationally and internationally. IIR continued to lead the coordination of Alberta's policies and activities as they relate to other governments within Canada and internationally. The Ministry provided leadership and advice to other ministries and reviewed intergovernmental agreements between Alberta government departments and other provinces, the federal government and agencies, and ministries in foreign countries. IIR also coordinated Alberta's participation within the Canadian Federation.

Specific accomplishments in 2010-11 to advance and coordinate Alberta's interests included:

- 1) Released Alberta's International Strategy
- 2) Provided recommendations and advice to Alberta's Constitutional Reference
- 3) Coordinated Alberta's participation at the Council of the Federation
- 4) Coordinated Alberta's participation at the Western Premiers' Conference

### 1) Released Alberta's International Strategy

Alberta's International Strategy: Global Advocacy for Alberta was tabled in the Legislature by the Minister on November 16, 2010. Alberta's International Strategy is focused on three strategies:

- Harness international efforts of stakeholders and partners through collaboration;
- Expand Alberta's reach into growing international markets; and
- Strengthen Alberta's international profile.

Alberta's International Strategy: Global Advocacy for Alberta is available on the Ministry website at <http://www.international.alberta.ca>.

### 2) Provided recommendations and advice to Alberta's Constitutional Reference

The Government of Canada proposed new legislation that would regulate the securities industry in Canada by establishing a national securities regulator. The Government of Alberta challenged the constitutional jurisdiction in *Her Majesty the Queen in Right of Alberta v. Her Majesty the Queen in Right of Canada*. IIR participated in the cross-ministry team to provide recommendations and direction to the legal challenge. The Alberta Court of Appeal issued an opinion on March 8, 2011, that declared the federally proposed securities legislation would enter an area of regulation within provincial jurisdiction and fully supported the legal arguments advanced by the Alberta government. The ruling in this case emphasized the importance of the division of power in Canadian federalism. IIR played an integral role in ensuring Alberta's interests were protected and federal intrusion was minimized.

### **3) Coordinated Alberta's participation at the Council of the Federation**

The Premiers of the Council of the Federation met in Winnipeg, August 4-6, 2010. IIR worked to advance agenda items of interest to Alberta and coordinated strategic briefings for the Premier. This included providing briefings to the Premier and support as required. Outcomes from this meeting of particular interest included:

- Premiers agreed that provinces and territories need to have a greater role in decisions regarding immigration policy and planning, including the selection and settlement of immigrants. Premiers also expressed concern over federal efforts to cap the successful provincial nominee programs;
- Premiers directed Finance Ministers, in collaboration with Health Ministers, to develop a critical path for the review of fiscal transfers in 2014, including the Canada Health Transfer; and
- Premiers agreed to develop a framework for provincial-territorial involvement in international treaties in areas of provincial jurisdiction for discussion with the federal government.

### **4) Coordinated Alberta's participation at the Western Premiers' Conference**

Western Premiers met in Vancouver, June 15-16, 2010. The agenda was built around the themes of energy, environment and the economy. IIR worked to advance agenda items of interest to Alberta, coordinated strategic briefing materials, verbally briefed the Premier and confirmed strategic objectives prior to the meeting. Outcomes of the meeting included:

- A declaration by Premiers on the importance of open skies to Western Canada that will provide opportunities for better air services, increased flight options, greater efficiencies for airlines, increased competition and reduced prices for consumers;
- Strong communications on the West as a global energy powerhouse that reinforce Alberta's ongoing advocacy efforts that demonstrate the province is a secure, reliable and responsible energy provider;
- A strong statement on the importance of bringing energy to market – whether by pipeline, rail, through transmission lines and a western power grid – as an important aspect of seizing economic development opportunities; and
- A statement on the importance of provincial nominee programs in supporting economic recovery by helping Western economies meet their needs for skilled labour. Premiers urged the federal government to eliminate the cap on the provincial nominee program, and to work with provinces and territories on establishing immigration levels.

## Ministry Expense by Function

**TABLE 1 » MINISTRY EXPENSE BY FUNCTION**

For the year ended March 31, 2011

(IN THOUSANDS)

	2010-11 BUDGET	2010-11 ACTUAL	RESTATED 2009-10 ACTUAL
Agriculture, Resource Management, and Economic Development	\$ 15,301	\$ 14,155	\$ 15,358
General Government	8,651	7,893	9,123
Total Expenses	\$ 23,952	\$ 22,048	\$ 24,481

The consolidated budgets and financial statements of the Government of Alberta classify government expenses by function. An expense function is defined as a classification that identifies the principal purpose for which an expense is incurred, rather than the activity involved. For budget purposes, expenses are allocated to 12 functions: Health; Education; Social Services; Agriculture, Resource Management and Economic Development; Regional Planning and Development; Protection of Persons and Property; Transportation, Communications and Utilities; Environment; Recreation and Culture; Housing; General Government; and Debt Servicing Costs.

The Ministry's expenses fall under two functions: Agriculture, Resource Management and Economic Development; and General Government. The Agriculture, Resource Management and Economic Development function includes a wide array of Ministry services related to the development and promotion of the Alberta economy, such as trade promotion and investment attraction and the administration of Alberta's international offices. The General Government function includes expenses pertaining to Alberta's formal relations with the federal government, other provinces and foreign governments.

In support of The Way Forward, the Government of Alberta's plan to position the province for a strong economic recovery, IIR undertook measures in 2010-11 to limit expenditures while minimizing the impact on the level of service provided by the Ministry. Table 1 shows actual expenses by function in 2010-11, compared to the 2010-11 budget and to 2009-10 actual expenses for the Ministry. Actual expenses for 2010-11 were \$22.0 million, which resulted in a \$1.9 million surplus in 2010-11. Actual expenses for 2010-11 were \$2.4 million lower than those for 2009-10. The decrease in expenditures was largely due to a reduction in Ministry staffing levels augmented by reductions in legal contracts and grants. In addition, the Ministry explored new partnership arrangements, which supplemented expenditures for Ministry-mandated initiatives and events (e.g., trade shows, industry information sessions) with financial contributions from industry, and created efficiencies by participating in several cross-ministry international projects. The Ministry continued to streamline domestic and international travel by reducing the number of staff traveling to support events/meetings, collaborating with other ministries to limit the size of delegations traveling to events/meetings, and by increasing the use of teleconferencing.



# **FINANCIAL INFORMATION**



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# Independent Auditor's Report



To the Members of the Legislative Assembly

## Report on the Financial Statements

I have audited the accompanying financial statements of the Ministry of International and Intergovernmental Relations, which comprise the statement of financial position as at March 31, 2011, and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Ministry of International and Intergovernmental Relations as at March 31, 2011, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*{Original signed by Merwan N. Saher, CA}*

Auditor General

June 7, 2011

Edmonton, Alberta



# Financial Statements

## STATEMENT OF OPERATIONS

Year ended March 31, 2011

(IN THOUSANDS)

	2011		2010
			RESTATE (NOTE 3)
	BUDGET	ACTUAL	ACTUAL
	(SCHEDULE 3)		
Revenues (SCHEDULE 1)			
Other Revenue	\$ 40	\$ 351	\$ 179
	<u>40</u>	<u>351</u>	<u>179</u>
Expenses - Directly Incurred (NOTE 2B AND SCHEDULE 7)			
Voted (SCHEDULES 2 AND 4)			
Ministry Support Services	4,724	4,414	4,537
Intergovernmental Relations	4,022	3,490	4,229
International Relations	15,206	14,157	15,663
	<u>23,952</u>	<u>22,061</u>	<u>24,429</u>
Statutory (SCHEDULES 2 AND 4)			
Valuation Adjustments			
(Decrease in) Provision for Vacation Pay	-	(13)	52
	<u>-</u>	<u>(13)</u>	<u>52</u>
	<u>23,952</u>	<u>22,048</u>	<u>24,481</u>
Net Operating Results	<u>\$ (23,912)</u>	<u>\$ (21,697)</u>	<u>\$ (24,302)</u>

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF FINANCIAL POSITION**

As at March 31, 2011

(IN THOUSANDS)

	2011	2010 RESTATE (NOTE 3)
<b>Assets</b>		
Cash and Cash Equivalents	\$ 1,938	\$ 1,967
Accounts Receivable (NOTE 4)	77	33
Advances (NOTE 5)	924	983
Tangible Capital Assets (NOTE 6)	156	246
	<u>\$ 3,095</u>	<u>\$ 3,229</u>
<b>Liabilities</b>		
Accounts Payable and Accrued Liabilities	<u>\$ 3,925</u>	<u>\$ 4,519</u>
<b>Net Liabilities</b>		
Net Liabilities at Beginning of Year	(1,290)	(1,280)
Net Operating Results	(21,697)	(24,302)
Net Financing Provided from General Revenues	22,157	24,292
Net Liabilities at End of Year	<u>(830)</u>	<u>(1,290)</u>
	<u>\$ 3,095</u>	<u>\$ 3,229</u>

The accompanying notes and schedules are part of these financial statements.

Contractual obligations (NOTE 7)

**STATEMENT OF CASH FLOWS**

Year ended March 31, 2011

(IN THOUSANDS)

	2011	2010 RESTATE (NOTE 3)
<b>Operating Transactions</b>		
Net Operating Results	\$ (21,697)	\$ (24,302)
Non-cash items included in Net Operating Results		
Amortization	90	93
Valuation Adjustments	(13)	52
	<u>(21,620)</u>	<u>(24,157)</u>
 (Increase) Decrease in Accounts Receivable	 (44)	 74
Decrease in Accounts Payable and Accrued Liabilities	 (581)	 (273)
Cash Applied to Operating Transactions	<u>(22,245)</u>	<u>(24,356)</u>
<b>Capital Transactions</b>		
Acquisition of Tangible Capital Assets	-	(22)
<b>Investing Transactions</b>		
Decrease in Advances	59	75
<b>Financing Transactions</b>		
Net Financing Provided from General Revenues	22,157	24,292
Decrease in Cash and Cash Equivalents	<u>(29)</u>	<u>(11)</u>
Cash and Cash Equivalents, Beginning of Year	1,967	1,978
Cash and Cash Equivalents, End of Year	<u>\$ 1,938</u>	<u>\$ 1,967</u>

The accompanying notes and schedules are part of these financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

### NOTE 1 AUTHORITY AND PURPOSE

The Ministry of International and Intergovernmental Relations operates under the authority of the *Government Organization Act*, Chapter G-10, Revised Statutes of Alberta 2000.

The purpose of the Ministry is to advance Alberta's interests by leading government-wide strategies that capitalize on Alberta's regional, national and global relationships and opportunities. The Ministry fulfills this role by focusing on the following three goals:

- Albertans compete successfully in Canada and globally.
- Alberta is a leader in building key relationships.
- Alberta's interests are coordinated and advanced.

### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with Canadian public sector accounting standards.

#### (a) Reporting Entity

The reporting entity is the Ministry of International and Intergovernmental Relations, for which the Minister of International and Intergovernmental Relations is accountable. The Ministry Annual Report provides a more comprehensive accounting of the financial position and results of the Ministry's operations, for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance and Enterprise. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net Financing Provided from (for) General Revenues is the difference between all cash receipts and all cash disbursements made.

#### (b) Basis of Financial Reporting

##### **Revenues**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

##### **Expenses**

##### **DIRECTLY INCURRED**

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the government's budget documents.



**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES**  
(continued)

Grants are recorded as expenses when authorized and all eligibility criteria have been met.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of tangible capital assets.
- pension costs, which are the cost of employer contributions for current service of employees during the year.
- valuation adjustments, which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

**INCURRED BY OTHERS**

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 6 and allocated to programs in Schedule 7.

**Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is \$250,000 and the threshold for major systems enhancements is \$100,000. The threshold for all other tangible capital assets is \$5,000.

**Liabilities**

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

**Net Liabilities**

Net liabilities represent the difference between the carrying value of assets held by the Ministry and its liabilities.

**Valuation of Financial Assets and Liabilities**

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES**  
(continued)

The fair values of cash and cash equivalents, accounts receivable, advances, and accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

**Foreign Currency Transactions**

The Ministry uses the temporal method to translate foreign currency transactions as follows:

- monetary items are translated at the rate of exchange in effect at the balance sheet date; and
- expense items and non-monetary items are translated at the rate of exchange in effect in the period they occur.

**NOTE 3 PROGRAM TRANSFER AND PRIOR PERIOD RESTATEMENT**  
(in thousands)

Effective April 1, 2010, the Ministry of Service Alberta transferred the budgetary responsibilities for funding one full-time equivalent (FTE) to the Ministry. The 2010 comparatives have been restated as if the Ministry had always been assigned with its current responsibilities. Expenses for 2009-10 were increased by \$56 and the Net Financing Provided from General Revenue was increased by \$56, resulting in no change in net liabilities at March 31, 2010.

**NOTE 4 ACCOUNTS RECEIVABLE**  
(in thousands)

	2011		2010	
	GROSS AMOUNT	ALLOWANCE FOR DOUBTFUL ACCOUNTS	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Accounts Receivable	\$ 77	\$ -	\$ 77	\$ 33

Accounts receivable are unsecured and non-interest bearing.

**NOTE 5 ADVANCES**  
(in thousands)

	2011 NET REALIZABLE VALUE	2010 NET REALIZABLE VALUE
Travel and Other Advances	\$ 924	\$ 983

Advances are primarily for operational use for the co-located international offices.

**NOTE 6 TANGIBLE CAPITAL ASSETS**  
(in thousands)

Estimated Useful Life

5 - 10 years    3 - 10 years

Historical Cost

Beginning of year

	EQUIPMENT <sup>(a)</sup>	COMPUTER HARDWARE AND SOFTWARE	2011 TOTAL	2010 TOTAL
Beginning of year	\$ 873	\$ 183	\$ 1,056	\$ 1,034
Additions	-	-	-	22
Disposals, including write-down	-	(79)	(79)	-
	\$ 873	\$ 104	\$ 977	\$ 1,056

Additions

Disposals, including write-down

Accumulated Amortization

Beginning of year

Beginning of year	\$ 638	\$ 172	\$ 810	\$ 717
Amortization expense	85	5	90	93
Effect of disposals	-	(79)	(79)	-
	\$ 723	\$ 98	\$ 821	\$ 810

Amortization expense

Effect of disposals

Net book value at March 31, 2011

Net book value at March 31, 2011	\$ 150	\$ 6	\$ 156	
Net book value at March 31, 2010	\$ 235	\$ 11		\$ 246

Net book value at March 31, 2010

<sup>(a)</sup> Equipment includes office equipment and furniture.

**NOTE 7 CONTRACTUAL OBLIGATIONS**

(in thousands)

Contractual obligations are obligations of the Ministry to others that will become liabilities in the future when the terms of those contracts or agreements are met.

	2011	2010
Service Contracts	\$ 510	\$ 163
Grants	19	20
	<u>\$ 529</u>	<u>\$ 183</u>

Estimated payment requirements for each of the next five years are as follows:

	SERVICE CONTRACTS	GRANTS	TOTAL
2011-12	\$ 437	\$ 19	\$ 456
2012-13	73	-	73
	<u>\$ 510</u>	<u>\$ 19</u>	<u>\$ 529</u>

**NOTE 8 OTHER BUSINESS RELATIONSHIPS**

(in thousands)

Effective February 2009, the Province of Alberta renewed the agreement with the China National Petroleum Corporation (CNPC) for an additional 10-year period, expiring in February 2019. The CNPC-Alberta Petroleum Centre (CAPC) is located in Beijing, People's Republic of China. The main purpose of CAPC is to promote the transfer of advanced petroleum- and environment-related science and technology between China and Alberta. The CAPC Board of Directors includes up to eight Alberta directors appointed by the Province of Alberta and up to 10 CNPC appointed directors. As at March 31, 2011, the Province of Alberta had eight directors on the CAPC Board.

Effective September 2009, Alberta reduced its operational involvement with the CAPC office, significantly reducing expenditures for this joint arrangement. During the year, the Ministry contributed \$80 (2010 – \$457) towards operations, board meetings and training programs. This amount is included in the Ministry's financial statements under the element "International Relations" (Schedule 4).



**NOTE 9 BENEFIT PLANS**

(in thousands)

The Ministry participates in the multi-employer pension plans: Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of \$1,743 for the year ended March 31, 2011 (2010 - \$1,776).

At December 31, 2010, the Management Employees Pension Plan reported a deficiency of \$397,087 (2009 – deficiency \$483,199) and the Public Service Pension Plan reported a deficiency of \$2,067,151 (2009 – deficiency \$1,729,196). At December 31, 2010, the Supplementary Retirement Plan for Public Service Managers had a deficiency of \$39,559 (2009 – deficiency \$39,516).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2011, the Bargaining Unit Plan reported an actuarial deficiency of \$4,141 (2010 – deficiency \$8,335) and the Management, Opted Out and Excluded Plan an actuarial surplus of \$7,020 (2010 – surplus \$7,431). The expense for these two plans is limited to the employer's annual contributions for the year.

**NOTE 10 COMPARATIVE FIGURES**

Certain 2010 figures have been reclassified to conform to the 2011 presentation.

**NOTE 11 APPROVAL OF FINANCIAL STATEMENTS**

The financial statements were approved by the Senior Financial Officer and the Deputy Minister of International and Intergovernmental Relations.

**SCHEDULES TO THE FINANCIAL STATEMENTS****SCHEDULE 1****Revenues**

Year ended March 31, 2011

(IN THOUSANDS)

	2011		2010
	BUDGET	ACTUAL	ACTUAL
Other Revenue			
Refund of Expenditure	\$ 15	\$ 229	\$ 146
Revenues from Agreements	25	118	-
Other	-	4	33
	<u>\$ 40</u>	<u>\$ 351</u>	<u>\$ 179</u>

Revenues from Agreements are credit or recovery initiatives (\$25), or other contributions from third parties (\$93), towards events led by the Ministry of International and Intergovernmental Relations to achieve its mandate, such as tradeshow, networking events and promotional initiatives.

The revenue of each initiative is included in the Statement of Operations.

**SCHEDULE 2****Expenses - Directly Incurred Detailed by Object**

Year ended March 31, 2011

(IN THOUSANDS)

	2011		2010
			RESTATED (NOTE 3)
	BUDGET	ACTUAL	ACTUAL
<b>Voted:</b>			
Salaries, Wages and Employee Benefits	\$ 19,943	\$ 17,302	\$ 18,375
Supplies and Services	5,491	6,157	7,260
Grants	107	58	449
Financial Transactions and Other	102	130	79
Amortization of Tangible Capital Assets	109	90	93
Total Voted Expenses	<u>25,752</u>	<u>23,737</u>	<u>26,256</u>
Less Recovery from Support Service Agreements with Related Parties <sup>(a)</sup>	<u>(1,800)</u>	<u>(1,676)</u>	<u>(1,827)</u>
	<u>\$ 23,952</u>	<u>\$ 22,061</u>	<u>\$ 24,429</u>
<b>Statutory:</b>			
<b>Valuation Adjustments</b>			
(Decrease in) Provision for Vacation Pay	-	(13)	52
	<u>\$ -</u>	<u>\$ (13)</u>	<u>\$ 52</u>

<sup>(a)</sup> The Ministry of International and Intergovernmental Relations provides Information Management Technology, Freedom of Information and Protection of Privacy, Finance, Administration, and Human Resource Services for the Ministry of Aboriginal Relations.

**SCHEDULE 3****Budget**

Year ended March 31, 2011

(IN THOUSANDS)

	2010-11		2010-11	
	ESTIMATES	ADJUST- MENTS <sup>(a)</sup>	AUTHORIZED BUDGET	
<b>Revenues</b>				
Other Revenue	\$ 40	\$ -	\$ 40	
	40	-	40	
<b>Expenses - Directly Incurred</b>				
<b>Voted Expenses</b>				
Ministry Support Services	4,724	58	4,782	
Intergovernmental Relations	4,022	-	4,022	
International Relations	15,206	(58)	15,148	
	23,952	-	23,952	
<b>Statutory Expenses</b>				
Valuation Adjustments	-	-	-	
<b>Net Operating Results</b>	\$ (23,912)	\$ -	\$ (23,912)	
<b>Equipment/Inventory Purchases</b>	\$ 25	\$ -	\$ 25	

<sup>(a)</sup> Internal reallocation of funding occurred after Estimates publication.



**SCHEDULE 4****Comparison of Expenses - Directly Incurred, Equipment/Inventory Purchases (EIP) and Capital Investment and Statutory Expenses by Element to Authorized Budget**

Year ended March 31, 2011

(IN THOUSANDS)

VOTED EXPENSE, EIP AND CAPITAL INVESTMENT	2010-11		2010-11		2010-11
	ESTIMATES	ADJUST- MENTS <sup>(a)</sup>	AUTHORIZED BUDGET	ACTUAL	UNEXPENDED (OVER EXPENDED)
<b>Ministry Support Services</b>					
1.0.1 Minister's Office	\$ 440	\$ -	\$ 440	\$ 411	\$ 29
1.0.2 Deputy Minister's Office	572	-	572	564	8
1.0.3 Communications	660	-	660	608	52
1.0.4 Corporate Services					
- Expense	3,052	58	3,110	2,831	279
- EIP	25	-	25	-	25
	4,749	58	4,807	4,414	393
<b>Intergovernmental Relations</b>					
2.0.1 Canadian Intergovernmental Relations	2,631	-	2,631	2,026	605
2.0.2 Trade Policy	1,391	-	1,391	1,464	(73)
	4,022	-	4,022	3,490	532
<b>International Relations</b>					
3.0.1 International Relations	9,262	(58)	9,204	8,895	309
3.0.2 International Offices	5,944	-	5,944	5,262	682
	15,206	(58)	15,148	14,157	991
	\$ 23,977	\$ -	\$ 23,977	\$ 22,061	\$ 1,916
Expense	\$ 23,952	\$ -	\$ 23,952	\$ 22,061	\$ 1,891
Equipment/Inventory Purchases	25	-	25	-	25
	\$ 23,977	\$ -	\$ 23,977	\$ 22,061	\$ 1,916
<b>Statutory Expenses:</b>					
Valuation Adjustments	\$ -	\$ -	\$ -	\$ (13)	\$ 13
	\$ -	\$ -	\$ -	\$ (13)	\$ 13

<sup>(a)</sup> Internal reallocation of funding occurred after Estimates publication.

**SCHEDULE 5****Salary and Benefits Disclosure**

Year ended March 31, 2011

	2011			2010 RESTATED	
	BASE SALARY (1)	OTHER CASH BENEFITS (2)	OTHER NON-CASH BENEFITS (3)	TOTAL	TOTAL (4)
Deputy Minister <sup>(5)</sup>	\$ 264,576	\$ 10,873	\$ 63,858	\$ 339,307	\$ 326,971
Minister - Counsellor (Alberta) <sup>(4)(6)</sup>	251,397	62,826	66,362	380,585	387,428
Executives					
Assistant Deputy Minister - International Relations	172,032	1,750	42,036	215,818	226,500
Assistant Deputy Minister - Intergovernmental Relations	185,472	12,709	45,434	243,615	240,277
Assistant Deputy Minister - Corporate Services <sup>(7)</sup>	168,888	8,221	41,524	218,633	216,021

Total salary and benefits relating to a position are disclosed.

Schedule prepared in accordance with Treasury Board Directive 12/98 as amended (the Directive).

<sup>(1)</sup> Base salary includes regular base pay.

<sup>(2)</sup> Other cash benefits include vacation payouts and lump sum payments. There were no bonuses paid in 2011.

<sup>(3)</sup> Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plans, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees - including tuition fees for dependent children residing with internationally posted employees.

<sup>(4)</sup> The 2010 comparatives have been revised to include allowances for international assignment and health care benefits.

<sup>(5)</sup> Automobile provided, no dollar amount included in other non-cash benefits.

<sup>(6)</sup> The position was vacated March 14, 2011.

<sup>(7)</sup> The incumbent's services are shared with the Ministry of Aboriginal Relations which contributes its own share of the cost of salary and benefits. Full salary and benefits are disclosed in this Schedule.

**SCHEDULE 6****Related Party Transactions**

Year Ended March 31, 2011

(IN THOUSANDS)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	2011	2010
Revenues		
Recovery of expenses - international offices	\$ 21	\$ -
Expenses – Directly Incurred		
Supplies and services provided by other ministries	\$ 230	\$ 120
Payable to other ministries	\$ 3	\$ -

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 7.

	2011	2010
Expenses – Incurred by Others:		
Accommodation	\$ 2,233	\$ 1,803
Legal services	76	80
Air transportation	91	49
Business services & other	761	770
	\$ 3,161	\$ 2,702

**SCHEDULE 7****Allocated Costs**

Year ended March 31, 2011

(IN THOUSANDS)

PROGRAM	2011						2010	
	EXPENSES INCURRED BY OTHERS					VALUATION ADJUSTMENTS	RESTATE <sup>(1)</sup>	
	EXPENSES <sup>(1)</sup>	ACCOM- MODATION COSTS <sup>(2)</sup>	LEGAL SERVICES <sup>(3)</sup>	AIR TRANS- PORTATION <sup>(4)</sup>	BUSINESS SERVICES & OTHER <sup>(5)</sup>	VACATION PAY	TOTAL EXPENSES	TOTAL EXPENSES
Ministry Support Services	\$ 4,414	\$ 519	\$ 27	\$ -	\$ 245	\$ 63	\$ 5,268	\$ 4,537
Intergovernmental Relations	3,490	249	48	46	125	(97)	3,861	4,229
International Relations	14,157	1,465	1	45	391	21	16,080	15,663
	<u>\$ 22,061</u>	<u>\$ 2,233</u>	<u>\$ 76</u>	<u>\$ 91</u>	<u>\$ 761</u>	<u>\$ (13)</u>	<u>\$ 25,209</u>	<u>\$ 24,429</u>

<sup>(1)</sup> Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.

<sup>(2)</sup> Costs shown for Accommodation on Schedule 6, allocated by square footage.

<sup>(3)</sup> Costs shown for Legal Services on Schedule 6, allocated by estimated costs incurred by each program.

<sup>(4)</sup> Air transportation costs based on 50/50 split.

<sup>(5)</sup> Other costs include Service Alberta and Treasury Board expenses not billed.



# **OTHER INFORMATION**



# Inventory of International and Intergovernmental Agreements

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/13/2010	Alberta-Canada: Indian Affairs and Northern Development, "Canada-Alberta Settlement Agreement"	Aboriginal Relations
5/13/2010	Alberta-Canada: Human Resources and Skills Development, "Extension Agreement for the Administration and Delivery of the Alberta Centennial Education Savings Plan"	Advanced Education and Technology
5/18/2010	Alberta-China: Ministry of Science and Technology, "MOU to Establish Closer and More Regular Cooperation in Science and Technology Between Public and Private Sectors in China and Alberta"	Advanced Education and Technology
6/20/2010	Alberta-Canada: Human Resources and Skills Development, "Special Investment Fund Program for Funding Part Time Students"	Advanced Education and Technology
7/13/2010	Alberta-Prince Edward Island: Education and Early Childhood Development, "Individual Learning Module License Agreement"	Advanced Education and Technology
8/23/2010	Alberta-British Columbia: Advanced Education-BCIT, "Cost Sharing Agreement: Orthotics and Prosthetic Program"	Advanced Education and Technology
9/2/2010	Alberta-Canada: Industry Canada, Natural Resources Canada, "Governance Framework National Institute of Nanotechnology"	Advanced Education and Technology
10/11/2010	Alberta-Singapore: Singapore: Standards, Productivity and Innovation Board, "MOU on Collaboration"	Advanced Education and Technology
10/14/2010	Alberta-Hong Kong Special Administrative Region: Hong Kong Special Administrative Region, China: Innovation and Technology Commission, "MOU to Promote Opportunities for Joint Research, Development Activity and Commercialization that Will Contribute to the Development of Science and Technology"	Advanced Education and Technology
10/18/2010	Alberta-Heilongjiang Province, China: Heilongjiang Province, China: Department of Science and Technology, "MOU for Scientific and Technological Cooperation between Alberta and Heilongjiang"	Advanced Education and Technology
10/20/2010	Alberta-China: China: Ministry of Education, "MOU for Continued Cooperation in Higher and Post-secondary Education and Research"	Advanced Education and Technology
11/9/2010	Alberta-Croatia: Republic of Croatia: Ministry of Science, Education and Sports, "MOU to Develop and Organize Mutual Cooperation in the Fields of Education, Science and Technology in Areas of Common Interest"	Advanced Education and Technology
11/21/2010	Alberta-Saskatchewan: Advanced Education, "Funding Agreement for Lakeland College to Provide Training for Saskatchewan Students"	Advanced Education and Technology

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
3/17/2011	Alberta-Canada: Human Resources and Skills Development, "Agreement to Amend and Renew the Canada-Alberta Agreement for the Administration and Delivery of the Alberta Centennial Education Savings Plan"	Advanced Education and Technology
3/23/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "Amendment No. 1 to the Bilateral Agreement to Implement Growing Forward - Biosecurity and Traceability"	Agriculture and Rural Development
4/1/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "Collaborating Institutions Agreement: ALMA Canadian Direct-Fed Microbial"	Agriculture and Rural Development
4/1/2010	Alberta-Canada: Canadian Food Inspection Agency, "Standard Secondment Agreement"	Agriculture and Rural Development
4/1/2010	Alberta-Canada: Canadian Food Inspection Agency, "Service Agreement Regarding Skunk Rabies Surveillance Program"	Agriculture and Rural Development
4/1/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "Collaborating Institutions Agreement: Infrared Thermography for the Early Detection of Diseases of Swine"	Agriculture and Rural Development
4/1/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "Collaborating Institutions Agreement: ESN Fertilizer Technology Development"	Agriculture and Rural Development
6/1/2010	Alberta-Canada: Natural Resources Canada, "Letter of Agreement for Shared Participation in the IEA Bioenergy Task 42"	Agriculture and Rural Development
6/23/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "2010 Canada-Alberta Pasture Recovery Initiative (CAPRI) Agreement"	Agriculture and Rural Development
8/17/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "2010 Canada-Alberta Excess Moisture Initiative (CAEMI) Agreement"	Agriculture and Rural Development
11/4/2010	Alberta-Canada: Canadian Grain Commission, "Research Agreement for Monitoring the Presence of Fusarium Graminearum"	Agriculture and Rural Development
12/3/2010	Alberta-Canada: Agriculture and Agri-Food Canada, "National Avian Influenza Operating Policy and Procedures for Canadian Animal Health Surveillance Network Laboratories"	Agriculture and Rural Development
2/21/2011	Alberta-Canada: Agriculture and Agri-Food Canada, "2010 Canada-Alberta Feed Transportation Assistance Initiative (CAFTAI)"	Agriculture and Rural Development
3/3/2011	Alberta-Abu Dhabi: Abu Dhabi Food Control Authority, "MOU"	Agriculture and Rural Development
1/24/2010	Alberta-United States: Department of Agriculture, "Letter of Intent for Cooperation and Collaboration Relating to Sustainable Forest Products Utilization"	Alberta Innovates - Bio Solutions



EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/19/2010	Alberta-Canada: Canadian Food Inspection Agency, "Agreement for Risk Assessment of Atypical BSE in Cattle Experimentally Infected With Canadian C-, H-, and L-, Type Field Isolates"	Alberta Innovates - Bio Solutions
2/17/2011	Alberta-Japan: Coal Energy Center, "MOU to Exchange Technical Information and Encourage Cooperation in the Field of Clean Coal Technologies and Carbon Capture and Storage Technologies"	Alberta Innovates - Bio Solutions
1/4/2010	Alberta-Canada: Natural Resources Canada, "Library Services Agreement - Devon Research Facility"	Alberta Innovates - Technology Futures
4/10/2010	Alberta-Canada: National Research Council, "Competitive Technical Intelligence Services for SMEs 2010-2012 - Agreement No. 731503"	Alberta Innovates - Technology Futures
5/19/2010	Alberta-Canada: Public Works and Government Services, "Submarine Hull Collapse Tests Agreement"	Alberta Innovates - Technology Futures
7/8/2010	Alberta-United States: Department of the Interior, "Letter of Agreement to Perform Laboratory Analyses of Sulphur-35 Samples"	Alberta Innovates - Technology Futures
7/26/2010	Alberta-Canada: Environment, "Agreement for Analysis and Interpretation of Acid Monitoring and Lake Water H and O Isotope Composition"	Alberta Innovates - Technology Futures
8/1/2010	Alberta-Canada: Natural Resources Canada, "Developing Technical Components of the National Atlas of CO2 Storage Capacity in Canada Agreement"	Alberta Innovates - Technology Futures
8/23/2010	Alberta-Canada: Natural Resources Canada, "Agreement for the Study of Relative Permeability of Various Rocks in Western Canada for CO2/Brine Systems"	Alberta Innovates - Technology Futures
8/24/2010	Alberta-Canada: Parks, "Agreement to Develop a Microbial Community Indicator of Lake Health in Elk Island National Park"	Alberta Innovates - Technology Futures
10/4/2010	Alberta-Canada: Natural Resources Canada, "Agreement for Identification of Major Cement Systems and Geological Conditions in Wellbore Integrity - Phase III"	Alberta Innovates - Technology Futures
10/6/2010	Alberta-Canada: Natural Resources Canada, "Grant Agreement for Organizing Meeting of the Participants in the Basal Aquifer Project"	Alberta Innovates - Technology Futures
10/8/2010	Alberta-Canada: Health, "Agreement for Research on Possible Pathways for Improving the Health of Canadians in One Generation"	Alberta Innovates - Technology Futures
11/1/2010	Alberta-Canada: Environment, "Hydrologic Analysis of Lakes in Southwest British Columbia using Stable Isotopes Agreement"	Alberta Innovates - Technology Futures
11/23/2010	Alberta-Canada: Environment, "Agreement for Glyphosate, AMPA and Glufosinate Analyses"	Alberta Innovates - Technology Futures

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/1/2010	Alberta-Saskatchewan: Environment, "Geochemical Modeling of Acid Sensitive Lakes in Northwest Saskatchewan Agreement"	Alberta Innovates - Technology Futures
1/1/2011	Alberta-Canada: National Research Council, "Improve Pod Shattering Resistance in Brassica Agreement"	Alberta Innovates - Technology Futures
1/1/2011	Alberta-Canada: Western Economic Diversification, "Agreement Regarding Support for Alberta's Metal Fabrication and Machinery Manufacturing Sector"	Alberta Innovates - Technology Futures
1/14/2011	Alberta-Canada: Indian and Northern Affairs, "Isotope Evaporation Data Analysis and Reporting 2010-2011 Agreement"	Alberta Innovates - Technology Futures
1/15/2011	Alberta-Canada: Natural Resources Canada, "Agreement for the Evaluation of the Potential for and Possible Effects of CO2 Storage -Basal Aquifer of Northern Plan"	Alberta Innovates - Technology Futures
2/3/2011	Alberta-Canada: Western Economic Diversification, "Oil Sands Supply Chain Gap and Opportunity Analysis - Funding Agreement"	Alberta Innovates - Technology Futures
2/23/2011	Alberta-Canada: Western Economic Diversification, "Agreement for the Design and Install of Nano-Crystalline Cellulose (NCC) Production Equipment at AITF-WD"	Alberta Innovates - Technology Futures
2/23/2011	Alberta-Canada: Agriculture and Agri-Food Canada, "Agreement to Analyze Oilseed Biodiesel Samples"	Alberta Innovates - Technology Futures
7/15/2010	Alberta-Canada: Standards Council of Canada, "Laboratory Accreditation Program for Fuels and Lubricants Agreement"	Alberta Innovates - Technology Futures
7/15/2010	Alberta-Canada: Standards Council of Canada, "Trademark License Agreement for Use on Fuels and Lubricants Website"	Alberta Innovates - Technology Futures
9/8/2010	Alberta-Canada: National Research Council, "Agreement for the Provision of Dynamic Testing of Compatibility of Seals with New Hydraulic Fluids"	Alberta Innovates - Technology Futures
4/1/2010	Alberta-Saskatchewan: Saskatchewan Flax Development Commission, "Northern Adapted Flax Variety Development Project Agreement"	Alberta Innovates - Technology Solutions
6/10/2010	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: China Insurance Regulatory Commission, "Exchange of Letters Concerning Regulatory Cooperation Between Canadian Securities Administrators and the China Insurance Regulatory Commission+A108+A185"	Alberta Securities Commission
10/18/2010	Alberta-United States: Commodity Futures Trading Commission, "MOU Concerning Cooperation and the Exchange of Information Related to the Supervision of Cross-Border Clearing Organizations"	Alberta Securities Commission
4/1/2010	Alberta-Yukon: Yukon Utilities Board, "Service Agreement"	Alberta Utilities Commission

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
4/1/2010	Alberta-Canada: Western Cree Tribal Council, "2010 Child Youth and Family Enhancement Agreement"	Children and Youth Services
4/1/2010	Alberta-Canada: North Peace Tribal Council, "2010 Child Youth and Family Enhancement Agreement"	Children and Youth Services
4/1/2010	Alberta-Canada: Siksika Family Services Corporation, "2010 Child, Youth and Family Enhancement Master Agreement - Amending and Extension Agreement"	Children and Youth Services
4/1/2010	Alberta-Canada: Lesser Slave Lake Indian Regional Council, "2010 Child Youth and Family Enhancement Agreement"	Children and Youth Services
1/11/2010	Alberta-Canada: Statistics Canada, "Letter of Agreement - Understanding and Interpreting Data Course"	Culture and Community Spirit
1/24/2010	Alberta-France: Museum National D'Histoire Naturelle, "Outgoing Exhibit Loan Amending Agreement: "Dans l'ombre des Dinosaurs"	Culture and Community Spirit
7/15/2010	Alberta-Canada: Council for the Arts, "Memorandum of Agreement for Services"	Culture and Community Spirit
12/8/2010	Alberta-Canada: Canadian Broadcasting Corporation, "Agreement to License CBC Footage - Contract No. 2591"	Culture and Community Spirit
12/10/2010	Alberta-Canada: National Film Board of Canada, "Film Footage and Photo License Agreement, Contract No. 11NAT20076AA"	Culture and Community Spirit
2/10/2011	Alberta-Canada: National Film Board, "Film Footage and Photo License Agreement"	Culture and Community Spirit
3/25/2011	Alberta-Canada: "MOU Concerning the Culture Satellite Account Project With Canadian Heritage"	Culture and Community Spirit
8/30/2010	Alberta-Canada: Canadian Heritage, "Canada-Alberta Agreement on Minority Language Education and Second Language Instruction 2009-10 to 2012-13 Complementary Funding Agreement"	Education
5/18/2010	Alberta-China: Ministry of Education, "MOU in the Matter of International Education"	Education
7/26/2010	Alberta-Japan: Hokkaido Board of Education-Board of Trustees of the Evergreen Catholic Separate Regional Division No. 2, "MOU Regarding Participation in the Regional and Educational Exchanges for Mutual Understanding Program"	Education
7/26/2010	Alberta-Japan: Hokkaido Board of Education-Board of Trustees of the Red Deer Catholic Division No. 39, "MOU Regarding Participation in the Regional and Educational Exchanges for Mutual Understanding Program"	Education
8/30/2010	Alberta-British Columbia: Citizens' Services, "MOU for the Co-Development of Educational Resources"	Education
8/30/2010	Alberta-South Australia: Department of Education and Children's Services, "Terms of Understanding in Recognition of the Value of Teacher Exchange"	Education

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
4/1/2004	Alberta-Canada: Human Resources and Skills Development, "Amendment to the Canada-Alberta Labour Market Agreement for Persons with Disabilities"	Employment and Immigration
3/28/2009	Alberta-Canada: Agriculture and Agri-Food Canada, "Canada-Alberta Agreement for the Delivery of the Canadian Agricultural Skills Service"	Employment and Immigration
2/7/2010	Alberta-Canada: Industry, "Statistics Canada Licence Agreement for Free Public Use Microdata Files"	Employment and Immigration
8/4/2010	Alberta-Canada: Citizenship and Immigration, "Amendment to the Contribution Agreement for the Alberta Immigration Portal"	Employment and Immigration
8/30/2010	Alberta-British Columbia, Manitoba, Saskatchewan, Yukon, NWT: Enform, "Blaster Safety Training MOU"	Employment and Immigration
11/1/2010	Alberta-Canada: Statistics Canada, "Agreement Concerning the Exchange of Statistical Information (Section 11)"	Employment and Immigration
11/3/2010	Alberta-Canada: Human Resources and Skills Development, "Canada-Alberta Agreement on Targeted Initiative for Older Workers"	Employment and Immigration
2/7/2011	Alberta-Canada: Statistics Canada, "Free Public Use Microdata Files Licence Agreement - Financial Capability Survey"	Employment and Immigration
3/2/2011	Alberta-Canada: Statistics Canada, "Internet Use Agreement for 64C0001 - Residential Capital Stock - Custom Alberta Building Permit"	Employment and Immigration
3/18/2011	Alberta-Canada: Statistics Canada, "Letter of Agreement Regarding Shadow Population Pilot Study"	Employment and Immigration
4/14/2010	Alberta-Canada: Statistics Canada, "Agreement Concerning the Collection and Sharing of Information from Selected Energy Surveys"	Energy
12/16/2010	Alberta-British Columbia-Saskatchewan: "British Columbia-Alberta-Saskatchewan (New West Partnership) MOU Regarding Collaboration of Energy Initiatives"	Energy
3/16/2011	Alberta-British Columbia: Canadian Natural Resources Canada Limited, Apache Canada Ltd., "Production Sharing Agreement"	Energy
4/1/2010	Alberta-Northwest Territories: "MOU for Cooperation and Development"	Finance and Enterprise
4/13/2010	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "Comprehensive Agreement Respecting Certain Funds from JTI-Macdonald Corp, R J Reynolds Tobacco Co., Northern Brands International Inc."	Finance and Enterprise
4/13/2010	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: RJ Reynolds Tobacco Company, "Comprehensive Agreement"	Finance and Enterprise



EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
4/13/2010	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: JTI-Macdonald Corp., "Comprehensive Agreement"	Finance and Enterprise
10/19/2010	Alberta-Canada: Western Economic Diversification, "Western Economic Partnership Agreement - Shared Cost Sub Agreement"	Finance and Enterprise
11/22/2010	Alberta-Saskatchewan: Justice and Attorney General, "Alberta-Saskatchewan MOU Respecting the Exchange of Information That Relates to Pension Legislation"	Finance and Enterprise
11/22/2010	Alberta-Saskatchewan: Justice and Attorney General, "Alberta-Saskatchewan MOU Respecting the Exchange of Information That Relates to Insurance Legislation"	Finance and Enterprise
1/9/2011	Alberta-Canada: Finance, "Agreement on the Reconfiguration of the Working Income Tax Benefit for Alberta"	Finance and Enterprise
4/1/2010	Alberta-Canada-British Columbia-Manitoba-New Brunswick-Newfoundland-NWT-Nova Scotia-Nunavut-Ontario-PEI-Quebec-Saskatchewan-Yukon: "Pan-Canadian Joint Consortium for School Health Agreement"	Health and Wellness
4/1/2010	Alberta-Saskatchewan: Health Information Network, Newfoundland and Labrador Centre for Health Information: "MOU: Provider Registry Maintenance and Support (Go Forward Agreement)"	Health and Wellness
4/1/2010	Alberta-Saskatchewan: Health, "Lloydminster Physicians on Call Services Grant Agreement"	Health and Wellness
6/17/2010	Alberta-Canada: Public Health Agency, "Memorandum of Agreement: Field Support for Enhanced Surveillance of HIV/AIDS, STI, and other Notifiable Diseases in Alberta (2010-2014)"	Health and Wellness
8/4/2010	Alberta-Yukon: Consumer Services, "Letter of Agreement: License to Use the Alberta Licensed Practical Nurse (LPN) Competency Profile"	Health and Wellness
9/20/2010	Alberta-China: Health Bureau of Zhejiang Province, "MOU: Health Collaboration between the Office of the Chief Medical Officer of Health, Alberta Health and Wellness, and the Health Bureau of Zhejiang Province"	Health and Wellness
10/19/2010	Alberta-Canada-British Columbia-Manitoba-New Brunswick-Newfoundland-NWT-Nova Scotia-Nunavut-Ontario-PEI-Quebec-Saskatchewan-Yukon: "Federal-Provincial-Territorial MOU on Roles and Responsibilities in Pandemic Influenza Preparedness and Response for the Health Sector in the 2009 H1N1 Outbreak"	Health and Wellness
11/9/2010	Alberta-Yukon: Health and Social Service, "Letter of Agreement: Alberta Treatment Guidelines for Sexually Transmitted Infections (STI) in Adolescents and Adults"	Health and Wellness
12/3/2010	Alberta-Canada: Public Health Agency, "MOU #2 - Healthy Living Funding Framework"	Health and Wellness

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/10/2010	Alberta-British Columbia-Manitoba-Saskatchewan-Yukon-NWT: "Amendment to the Provincial/Territorial MOU Regarding Western Collaboration on Pharmaceutical Pricing and Purchasing Strategies"	Health and Wellness
3/31/2011	Alberta-Canada: Canada Health Infoway Inc., "Revenue Agreement: CHSAB0102 - Personal Health Portal Phase 1 Project - Canada Health Infoway Inc."	Health and Wellness
3/31/2011	Alberta-Canada: Canada Health Infoway Inc., "Revenue Agreement: EIDEPAB02 - EMR Deployment Project - Canada Health Infoway Inc."	Health and Wellness
3/31/2011	Alberta-Canada: Canada Health Infoway Inc., "Revenue Agreement: IAP2PAB02 - AB Jurisdictional Peer to Peer Network Project - Canada Health Infoway Inc."	Health and Wellness
4/1/2010	Alberta-Canada: Canada Mortgage and Housing Corporation, "Letter of Extension for MOU on Social Housing Cost Sharing"	Housing and Urban Affairs
2/27/2010	Alberta-Canada: Public Safety (RCMP), "RCMP Agreement for Access to Provincial Buildings for Training Exercises"	Infrastructure
5/18/2010	Alberta-Canada: Environment, "Agreement Number KKP 2935 - Washroom Upgrade at the Travel Information Centre in Field, BC"	Infrastructure
5/19/2010	Alberta-Canada: National Research Council, "Parking License Agreement"	Infrastructure
6/24/2010	Alberta-Canada: Public Works and Government Services, "Lease Agreement"	Infrastructure
7/5/2010	Alberta-Canada: Public Works and Government Services, "Supplementary Lease Agreement"	Infrastructure
2/1/2010	Alberta-Province of Shaanxi, China: Department of Science and Technology, "MOU on Research and Development Cooperation"	International and Intergovernmental Relations
2/1/2010	Alberta-Japan: Prefecture of Hokkaido, "MOU Concerning a Teacher Exchange"	International and Intergovernmental Relations
2/1/2010	Alberta-Mexico: State of Veracruz, "Declaration on Economic Cooperation"	International and Intergovernmental Relations
4/1/2010	Alberta-Canada: Public Works and Government Services, "Fee for Service Agreement - Translation Services"	International and Intergovernmental Relations
6/1/2010	Alberta-Hokkaido Prefecture, Japan: Hokkaido Board of Education, "MOU on the Japanese Teacher Program"	International and Intergovernmental Relations
7/1/2010	Alberta-China: Innovation and Technology Commission of Hong Kong, "MOU on Science and Technology Cooperation"	International and Intergovernmental Relations

EFFECTIVE DATE (M/D/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
7/1/2010	Alberta-British Columbia and Saskatchewan: "New West Partnership Trade Agreement Confidentiality Agreement"	International and Intergovernmental Relations
7/1/2010	Alberta-British Columbia and Saskatchewan: "New West Partnership Agreement"	International and Intergovernmental Relations
8/30/2010	Alberta-South Australia: Department of Education and Children's Services, "Teacher Exchange Agreement"	International and Intergovernmental Relations
9/1/2010	Alberta-Singapore: Standards, Productivity and Innovation Board, "MOU for Collaboration in the Encouragement of the Creation of Synergistic Opportunities Between Alberta and Singapore Enterprises"	International and Intergovernmental Relations
10/20/2010	Alberta-Canada and China: "MOU on Cooperation in the Field of Higher and Post-Secondary Education and Research"	International and Intergovernmental Relations
11/1/2010	Alberta-Croatia: Ministry of Science, Education and Sports, "MOU for Mutual Cooperation in the Fields of Education, Science and Technology"	International and Intergovernmental Relations
2/1/2011	Alberta-Canada and the Government of Maharashtra, India: "MOU on Cooperation in the Field of Higher and Post-Secondary Education, Research and Commercialization"	International and Intergovernmental Relations
3/22/2011	Alberta-Yukon: "Alberta-Yukon Agreement in Principle for the Use of Alberta's Serious Response Team (ASIRT) in the Yukon"	Justice and Attorney General
3/25/2011	Alberta-Canada: Justice Canada, "Legal Aid in Criminal Law, Youth Criminal Justice Act and Immigration and Refugee Matters – Amending Agreement"	Justice and Attorney General
4/1/2010	Alberta-Canada: Justice Canada, "Family Justice Services Project Funding Agreement"	Justice and Attorney General
4/1/2010	Alberta-Canada: Indian and Northern Affairs, "Comprehensive Funding Agreement"	Municipal Affairs
12/20/2010	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "MOU on Interjurisdictional Emergency Management Assistance"	Municipal Affairs
1/1/2011	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "National Emergency Response System"	Municipal Affairs
1/1/2011	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "Emergency Management Framework for Canada"	Municipal Affairs
1/1/2011	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "Communications Interoperability Action Plan for Canada"	Municipal Affairs

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1/1/2011	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "Chemical, Biological, Nuclear and Explosives Resilience Action Plan for Canada"	Municipal Affairs
1/1/2011	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Newfoundland-PEI-Yukon-Nunavut-NWT: "Communications Interoperability Strategy for Canada"	Municipal Affairs
4/1/2010	Alberta-Canada: Indian Affairs and Northern Development, "Comprehensive Funding Arrangement for 2010/11"	Seniors and Community Supports
5/14/2010	Alberta-Canada: Statistics Canada, "Agreement Concerning Access to Statistics Canada Confidential Microdata"	Seniors and Community Supports
4/1/2010	Alberta-Canada: Statistics Canada, "Amending Agreement for Access to Information as required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
4/20/2010	Alberta-New Brunswick: Supply and Services, "Amendment to the Software Sharing Agreement for the Records Scheduling System"	Service Alberta
6/21/2010	Alberta-Canada: Canada Border Service Agency, "Registries On Line Access Agreement (ROL-CORES)"	Service Alberta
6/21/2010	Alberta-Canada: Canada Border Service Agency, "Registries On Line Access Agreement (ROL-APPRES)"	Service Alberta
7/20/2010	Alberta-Canada: National Revenue, "Registries On Line Access Agreement (ROL-APPRES)"	Service Alberta
7/20/2010	Alberta-Canada: National Revenue, "Registries On Line Access Agreement (ROL-CORES)"	Service Alberta
7/20/2010	Alberta-Canada: National Revenue (Regina), "Registries On Line Access Agreement (ROL-CORES)"	Service Alberta
8/12/2010	Alberta-Canada: Canadian Security Intelligence Service, "Amending Agreement for Access to Information as required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
8/17/2010	Alberta-Canada: Foreign Affairs and International Trade, "Registries On Line Access Agreement (ROL-CORES)"	Service Alberta
8/27/2010	Alberta-Canada: Justice, "Agreement for Access to Information as required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
9/20/2010	Alberta-Canada: Canada Revenue Agency (Prairie Region Information Leads Centre), "Registries On Line Access Agreement (ROL-CORES)"	Service Alberta
9/20/2010	Alberta-Canada: Canada Revenue Agency (Prairie Region Information Leads Centre), "Registries On Line Access Agreement (ROL-APPRES)"	Service Alberta



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10/8/2010	Alberta-British Columbia: Transportation, "Amending Agreement for Access to Information as required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
10/26/2010	Alberta-Canada: Justice, "Agreement to Provide Access to QP Source Professional Electronic Database"	Service Alberta
12/16/2010	Alberta-Canada: Revenue Agency (Knowledge and Research - Calgary), "Agreement to Provide Access to QP Source Professional Electronic Database"	Service Alberta
1/19/2011	Alberta-Canada: Royal Canadian Mounted Police, "Amending Agreement for Access to Information as required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
2/5/2011	Alberta-Canada: Law Society of Upper Canada, "Agreement to Provide Access to QP Source Professional Electronic Database"	Service Alberta
2/18/2011	Alberta-Canada: Statistics Canada, "Agreement to Provide Access to QP Source Professional Electronic Database"	Service Alberta
3/11/2011	Alberta-Canada: Royal Canadian Mounted Police, "Amending Agreement for Data Access"	Service Alberta
3/23/2011	Alberta-Canada: Public Works and Government Services, "Letter of Understanding regarding PWGSC Accommodation Directory"	Service Alberta
3/31/2011	Alberta-Canada: Indian and Northern Affairs, "Agreement to Provide Access to QP Source Professional Electronic Database"	Service Alberta
1/11/2010	Alberta-Canada: Department of National Defence, "Letter of Agreement Regarding the Conducted Energy Strategic Initiative Project - January Workshop"	Solicitor General and Public Security
3/31/2010	Alberta-Canada: Public Safety and Emergency Preparedness-Tsui T'ina Nation, "Tsui T'ina Nation Police Service Agreement - Amendment #6"	Solicitor General and Public Security
4/1/2010	Alberta-Canada: Public Safety and Emergency Preparedness-Stoney Nakoda First Nations, "Stoney Nakoda First Nations Community Tripartite Agreement Extension"	Solicitor General and Public Security
4/1/2010	Alberta-Canada: Public Safety and Emergency Preparedness-RCMP, "RCMP First Nations Community Policing Service Framework Agreement - Amendment #4"	Solicitor General and Public Security
4/1/2010	Alberta-Canada: Public Safety and Emergency Preparedness-RCMP, "RCMP Aboriginal Community Constable Program Framework Agreement - Amendment #2"	Solicitor General and Public Security
4/1/2010	Alberta-Canada: Public Safety and Emergency Preparedness-North Peace Tribal Council-RCMP, "North Peace Tribal Council - Transitional Tripartite Agreement Amendment"	Solicitor General and Public Security
4/1/2010	Alberta-Canada: Royal Canadian Mounted Police, "MOU Pertaining to the Alberta Security and Strategic Intelligence Support Team"	Solicitor General and Public Security

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4/1/2010	Alberta-Canada: Public Safety and Emergency Preparedness, "Agreement Respecting Biological Casework Analysis"	Solicitor General and Public Security
4/1/2010	Alberta: Public Safety and Emergency Preparedness-Ermineskin Tribe-Montana First Nation-Samson Cree Nation, "Ermineskin Tribe, Montana First Nation, Samson Cree Nation Community Tripartite Agreement Extension"	Solicitor General and Public Security
4/1/2010	Alberta-Canada: Public Safety and Emergency Preparedness-Lesser Slave Lake Indian Regional Council-RCMP, "Lesser Slave Lake/Lakeshore Regional Police Tripartite Agreement - Amendment No. 2"	Solicitor General and Public Security
4/15/2010	Alberta-Canada: National Defence, "D201978 Agreement for Temporary Use of Real Property"	Solicitor General and Public Security
5/17/2010	Alberta-Canada: Public Safety and Emergency Preparedness-Duncan's First Nation, "Duncan's First Nation Community Tripartite Agreement"	Solicitor General and Public Security
5/17/2010	Alberta-Canada: Public Safety and Emergency Preparedness-Sturgeon Lake Cree Nation, "Sturgeon Lake Cree Nation Community Tripartite Agreement"	Solicitor General and Public Security
5/17/2010	Alberta-Canada: Public Safety and Emergency Preparedness-Bigstone Cree Nation, "Bigstone Cree Nation Community Tripartite Agreement - Amendment No. 1"	Solicitor General and Public Security
5/19/2010	Alberta-Canada: National Defence, "D202013 Agreement for Temporary Use of Real Property"	Solicitor General and Public Security
6/1/2010	Alberta-Canada: Justice and Attorney General, "E-Learning Initiative Funding Agreement"	Solicitor General and Public Security
7/5/2010	Alberta-Canada: National Defence, "D202057 Agreement for Temporary Use of Real Property"	Solicitor General and Public Security
11/10/2010	Alberta-Canada: Department of National Defence, "Letter of Agreement regarding the Conducted Energy Strategic Initiative Project - November Workshop"	Solicitor General and Public Security
1/24/2011	Alberta-Canada: Public Safety and Emergency Preparedness for the RCMP-Calgary Police Service-Edmonton Police Service, "Priority Prolific Offender Program MOU"	Solicitor General and Public Security
3/22/2011	Alberta-Yukon: Justice, "Letter of Intent regarding Agreement-In-Principle on Use of Alberta Serious Incident Response Team"	Solicitor General and Public Security
2/10/2010	Alberta-Canada-British Columbia-Manitoba-New Brunswick-Newfoundland-NWT-Nova Scotia-Nunavut-Ontario-PEI-Quebec-Saskatchewan-Yukon: "International Forestry Partnerships Program: Specified Purpose Account Agreement 2006-2010 Amendment No. 1"	Sustainable Resource Development

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3/29/2010	Alberta-Canada: Canada-Western Economic Diversification, "Community Adjustment Fund Provincial Grazing Reserves Agreement"	Sustainable Resource Development
4/1/2010	Alberta-Canada: Natural Resources Canada, "MOU - Cooperation in the Implementation of the National Forest Inventory"	Sustainable Resource Development
4/1/2010	Alberta-Canada: Canada: Natural Resources Canada, "Letter of Agreement - Implementation of the Climate Change Impacts on the Productivity and Health of Aspen Project"	Sustainable Resource Development
4/1/2010	Alberta-Canada: Indian Affairs and Northern Development, "Multi-Year Comprehensive Funding Agreement - Amendment No. 2 (Wildfire Suppression on Reserve Lands)"	Sustainable Resource Development
10/1/2010	Alberta-Canada: Parks Canada Agency, "Canada-Alberta Inventory Management Information System (IMIS) Agreement"	Sustainable Resource Development
11/2/2010	Alberta-Canada: Environment, "2010 Quinquennial Continental Trumpeter Swan Survey Agreement"	Sustainable Resource Development
11/2/2010	Alberta-Canada: Environment, "Agreement for Evaluating Environmental Conditions and the Angling Fishery to the Sustainability of Lake Sturgeon Population in the North Saskatchewan River"	Sustainable Resource Development
11/2/2010	Alberta-Canada: Environment, "Canada-Alberta Habitat Stewardship Program Agreement"	Sustainable Resource Development
1/29/2010	Alberta-Canada: Transport, Infrastructure and Communities, "Canada-Alberta Infrastructure Stimulus Fund"	Tourism, Parks and Recreation
11/20/2010	Alberta-Canada: Statistics Canada, "Letter of Agreement - 2010 Travel Survey of Residents of Canada"	Tourism, Parks and Recreation
11/22/2010	Alberta-Canada: Canadian Tourism Commission, "Collaborative Research and Evaluation Agreement - Marketing Campaign Advertising-Tracking and Conversion Studies"	Tourism, Parks and Recreation
11/30/2010	Alberta-Canada: Canadian Heritage and Official Languages, "Sport Canada Bilateral Agreement Amending the 2008-2010 Bilateral Agreement"	Tourism, Parks and Recreation
12/24/2010	Alberta-Canada: Public Health Agency, "MOU #2 - Healthy Living Fund Regional Stream 2011-13"	Tourism, Parks and Recreation
4/1/2010	Alberta-Canada: Indian Affairs and Northern Development, "Comprehensive Funding Arrangement to Build a Reliable, all Weather Access Road System to Connect the Community of Garden River"	Transportation
8/5/2010	Alberta-Canada: Parks Canada Agency, "Memorandum of Agreement - Variable Messaging Sign"	Transportation
3/16/2011	Alberta-Canada: Transport, Infrastructure and Communities, "Canada-Alberta Canada Strategic Infrastructure Fund - Highway 63 Twinning"	Transportation

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3/22/2011	Alberta-Canada: Transport, Infrastructure and Communities, "Canada-Alberta Road Safety Transfer Payment Program - Motor Carrier Safety - National Safety Code"	Transportation
3/16/2011	Alberta-Canada: Transport, Infrastructure and Communities, "Infrastructure Stimulus Fund - Amendment No. 2 to the Contribution Agreement"	Treasury Board
3/21/2011	Alberta-Canada: Transport, Infrastructure and Communities, "Canada-Alberta Building Canada Fund - Communities Component Agreement - Amendment No. 2"	Treasury Board

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# **International and Intergovernmental Relations**

## **Annual Report**

2010-2011

### **International and Intergovernmental Relations**

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